

USAir	(Bankruptcy Aug 2002-Mar 2003 & Sep 2004-Sep 2005)					
	2002	2003	2004	2005	2006	2007
FINANCIAL (millions except stock price)						
Operating revenue [1]					\$8,813	\$9,002
Passenger revenue					\$7,966	\$8,135
Total operating expense [2]					\$8,440	\$8,573
Operating expense less fuel					\$5,922	\$5,943
Wage & benefit total expense (SEC)					\$2,090	\$2,302
Wage/salary expense W2 (BTS)					\$1,682	\$1,723
Management salaries (general) (BTS)					\$20	\$29
Pilot wage/salary expense [3]					\$451	\$443
Flt Attendant wage/salary exp [3]					\$257	\$273
Fuel					\$2,518	\$2,630
Cash & equivalent					\$2,366	\$2,176
Total assets					\$7,576	\$8,040
Long-term Debt [4]					\$2,907	\$3,031
Operating income (loss) [5]					\$373	\$429
Net profit (loss) (per SEC) [6]					\$304	\$427
Median stock price [7]					\$45.8	\$38.4
OPERATIONAL						
ASM's (total)(million)					76,983	75,842
International ASM's (million)					14,385	15,293
RPM's (million)					60,689	61,262
Load factor					78.8%	80.8%
Yield (cents)					13.13	13.28
PRASM (passenger) (cents)					10.35	10.73
RASM (operating)(cents)					11.45	11.87
CASM (cents)					10.96	11.30
Passengers boarded (million)					57.345	57.871
Employees [8]					34,462	34,256
Flight Attendants [8]					7,956	7,299
Pilots [8]					4,935	4,278
Operating aircraft (SEC)					359	356
Fleet Age (average mainline in years)					11.5	11.9

USAir (includes AWA)	2002	2003	2004	2005	2006	2007
RASM-CASM differential (cents)					0.49	0.57
Operating margin [9]					4.2%	4.8%
Wage/benefit % of revenue					23.7%	25.6%
Management salaries % of total wage W2					1.2%	1.7%
Pilot wage/salary % of total wage W2					26.8%	25.7%
FA wage/salary % of total wage W2					15.3%	15.8%
Fuel expense % of revenue					28.6%	29.2%
Cash & equiv % of revenue					26.8%	24.2%
Long-term Debt % of revenue					33.0%	33.7%
Long-term Debt % of assets [4]					38.4%	37.7%
Revenue per aircraft (x 100,000)					\$240.8	\$251.8
Revenue per employee (x 1,000)					\$255.7	\$262.8
Revenue/flight attendant (x 10,000)					\$110.8	\$123.3
Revenue per pilot (x 10,000)					\$178.6	\$210.4
ASM's per aircraft (million)					210.3	212.1
ASM's per employee (x 10,000)					223.4	221.4
ASM's per flight attendant (x 100,000)					96.8	103.9
ASM's per pilot (x 100,000)					156.0	177.3
Employees per aircraft (x 10)					9.4	9.6
Flight attendants per aircraft					21.7	20.4
Pilots per aircraft					13.5	12.0
Unit cost w/o fuel & wage/benefit (cents)					4.97	4.80
Unit cost without fuel (cents)					7.69	7.83
Unit cost w/o wage/benefit (cents)					8.25	8.26
Fuel expense per ASM (cents)					3.27	3.47
Total wage/benefit per ASM (cents)					2.71	3.04
Pilot wage/salary cost per ASM (cents)					0.59	0.58
FA wage/salary cost per ASM (cents)					0.33	0.36
Salary/benefits per employee (average)					\$60,647	\$67,200
Flight attendant % of employees					23.1%	21.3%
Pilot % of employees					14.3%	12.5%
Passengers per employee (average)					1,664	1,689
Passengers per flight attendant (x 10)(average)					721	793
Passenger fare (average one way)[10]					\$138.91	\$140.57
Operating expense per pass less labor & fuel					\$66.82	\$62.92
Fuel expense per passenger (o/w)					\$43.91	\$45.45
Labor cost per passenger (o/w)					\$36.45	\$39.78
Management salary cost per passenger (o/w)					\$0.34	\$0.49
Management salary % of average o/w fare					0.25%	0.35%
Pilot wage/salary cost per passenger (o/w)					\$7.87	\$7.65
Pilot wage/salary % of average o/w fare					5.7%	5.4%
FA wage/salary cost per passenger (o/w)					\$4.47	\$4.72
FA wage/salary % average o/w fare					3.2%	3.4%
Operating income (loss) per pass (avg o/w) [11]					\$6.50	\$7.41
RPM's per passenger (average one way)					1,058	1,059
International % of ASM capacity					18.69%	20.16%