

DAL *	AMR	UAUA	CAL	1st Quarter 2009 SUMMARY		LUV	LCC	JBLU	ALK	AAI
-\$384	-\$181	-\$163	-\$51	Operating income/loss (million)		-\$50	-\$19	\$73	-\$7	\$48
\$4,508	\$2,864	\$2,457	\$2,648	Unrestricted cash & equivalents (million)		\$2,134	\$1,442	\$634	\$1,043	\$384.3
\$7,066	\$5,044	\$4,681	\$1,209	Daily cash flow (000)		\$3,143	\$2,055	\$1,363	\$168	\$802
				Revenues (million)						
\$4,367	\$3,680	\$2,701	\$2,198	Passenger		\$2,252	\$1,611	\$706	\$540	\$486.1
\$185	\$144	\$124	\$85	Cargo & freight		\$30	\$24	\$0	\$19	\$0.0
\$898	\$558	\$207	\$260	Other		\$75	\$269	\$87	\$39	\$55.9
\$1,234	\$457	\$659	\$419	Regional affiliate			\$551		\$144	
\$6,684	\$4,839	\$3,691	\$2,962	Total consolidated operating revenue		\$2,357	\$2,455	\$793	\$742	\$542
				Expenses (million)						
\$1,867	\$1,688	\$921	\$765	Wages, salaries & benefits		\$836	\$551	\$185	\$255	\$117.9
\$1,893	\$1,298	\$799	\$735	Fuel & oil		\$698	\$378	\$214	\$158	\$132.9
\$316	\$324	\$221	\$209	Other rentals/landing fees		\$166	\$131	\$50	\$54	\$33.8
\$356	\$217	\$118	\$156	Commissions/booking fees, credit card & distribution		\$0	\$92	\$37	\$25	\$20.2
\$384	\$272	\$233	\$111	Depreciation/amortization		\$150	\$60	\$55	\$53	\$14.1
\$424	\$305	\$225	\$153	Maintenance materials/repairs		\$184	\$174	\$37	\$60	\$46.4
\$121	\$124	\$88	\$237	Aircraft rentals		\$45	\$178	\$32	\$38	\$60.4
\$593	\$114	\$287	\$88	Food/contracted & purchased passenger services		\$0	\$27	\$0	\$12	\$11.4
\$206	\$678	\$291	\$346	Other operating expenses		\$328	\$279	\$110	\$95	\$57.1
\$908		\$671	\$213	Capacity purchase & miscellaneous expense			\$604			
\$7,068	\$5,020	\$3,854	\$3,013	Total consolidated operating expenses		\$2,407	\$2,474	\$720	\$750	\$494
-\$311	-\$181	-\$130	-\$81	Other non operating Income/expense		-\$57	-\$78	-\$53	-\$18	-\$19.0
\$0	\$0	\$30	\$0	Other income/expense (taxes/misc)		\$16	\$0	-\$8	\$10	\$0.0
\$643	\$459	\$426	\$110	Cash flow from operations (million)		\$286	\$187	\$124	\$15	\$73.0
				Operational data (mainline)						
750	613	396	354	Operating aircraft (mainline)		539	347	142	112	136
838	617	470	333	Fuel consumption (gallons) (million)		349	258	109	73.3	83
\$2,260	\$1,911	\$2,106	\$1,830	Fuel price/gallon		\$1,990	\$1,470	\$1,960	\$1,800	\$1,590
37,201	28,593	22,872	17,690	RPM's (millions)		16,892	13,309	6,040	4,179	4,086.2
47,764	37,783	29,991	23,352	ASM's (millions)		24,172	16,979	7,942	5,520	5,358.4
77.9% [c]	75.7%	76.3%	75.8%	Load Factor		69.9%	78.4%	76.0%	75.7%	76.3%
11.74 [c]	12.87	11.77	12.43	Yield (cents)		13.33	12.10	11.69	12.92	11.90
11.41 [c]	11.60 [c]	10.11	10.83	RASM (operating unit revenue)(cents)		9.75	11.21 [c]	9.98	10.71	10.11
9.14 [c]	9.74	9.01	9.41	PRASM (passenger unit revenue) (cents)		9.32 [c]	9.49	8.89	9.78	9.07
11.46	11.78	11.01	10.54	CASM (unit cost)(cents)		9.96	11.05	9.06	10.81	9.22
22,000	20,331	13,146	10,562	Passengers (million) [c]		19,760	12,409	5,291	3,573	5,345
\$198.50	\$181.01	\$205.46	\$208.10	Average one way passenger fare (revenue to airline)		\$113.97	\$129.83	\$133.43	\$151.08	\$90.95
				Miscellaneous						
\$44,395	\$24,518	\$19,101	\$12,772	Total assets (millions)		\$14,179	\$7,421	\$6,158	\$4,779	\$2,098.8
\$14,743	\$8,842	\$6,971	\$5,360	Long-term debt and capital lease obligations (millions)		\$3,447	\$3,734	\$2,980	\$1,619	\$931.2
\$3,625	\$3,845	\$1,768	\$2,192	Air traffic liability/Advance ticket sales (millions)		\$1,251	\$939	\$469	\$400	\$297.0
* DAL consolidates some mainline and affiliate data. As such it may not be comparable.				[c] May be calculated or estimated from other data		DAL and Northwest merged in October 2008. DAL data includes NWA as of 10/30/2008.				
-\$695	-\$375	-\$382	-\$136	GAAP income/loss		-\$91	-\$103	\$12	-\$19	\$29
-\$693	-\$362	-\$579	-\$132	Net income/loss excludes special items/charges (million)		-\$20	-\$260	\$20	-\$26	\$27