

Financial metrics-

- Chart 1 – Total operating revenue
- Chart 2 – Operating unit revenue (RASM)
- Chart 3 – Revenue per aircraft
- Chart 4 – Revenue productivity per employee
- Chart 5 – Revenue productivity per flight attendant
- Chart 6 – Revenue productivity per pilot

Specific airline employee revenue productivity-

- Chart 7 – American employee revenue productivity
- Chart 8 – United employee revenue productivity
- Chart 9 – Continental employee revenue productivity
- Chart 10 – Northwest employee revenue productivity
- Chart 11 – Delta employee revenue productivity
- Chart 12 – Southwest employee revenue productivity
- Chart 13 – USAir employee revenue productivity
- Chart 14 – JetBlue employee revenue productivity

Financial/operational metrics-

- Chart 15 – System yield
- Chart 16 – Cash & equiv ratio of revenue
- Chart 17 – Long term-debt ratio of revenue
- Chart 18 – Long-term debt ratio to assets
- Chart 19 – RASM – CASM differential
- Chart 20 – Operating margin
- Chart 21 -- Median stock price
- Chart 22 – Operating unit costs (CASM)
- Chart 23 – Unit costs without fuel and labor expense
- Chart 24 – Unit costs without labor expense
- Chart 25 – Labor expense per ASM
- Chart 26 -- Pilot wage/salary cost per unit mile
- Chart 27 -- Flight Attendant wage/salary cost per unit mile
- Chart 28 – Fuel expense ratio of revenue
- Chart 29 – Wage benefit ratio of revenue
- Chart 30 -- Pilot wage/salary percentage of total labor expense
- Chart 31 -- Flight Attendant wage/salary percentage of total labor expense
- Chart 32 – Salary/benefit per employee

Operational metrics-

- Chart 33 – Capacity (ASM's)
- Chart 34 – International ratio of ASM capacity
- Chart 35 -- ASM productivity per aircraft
- Chart 36 – ASM productivity per employee
- Chart 37 – ASM productivity per flight attendant
- Chart 38 – ASM productivity per pilot

Specific airline employee capacity (ASM) productivity-

- Chart 39 – American employee ASM productivity
- Chart 40 – United employee ASM productivity
- Chart 41 – Continental employee ASM productivity
- Chart 42 – Northwest employee ASM productivity
- Chart 43 – Delta employee ASM productivity
- Chart 44 – Southwest employee ASM productivity
- Chart 45 -- USAir employee ASM productivity
- Chart 46 -- JetBlue employee ASM productivity

Labor metrics-

- Chart 47 – Total employees
- Chart 48 – Total flight attendants
- Chart 49 – Total pilots
- Chart 50 – Employees per aircraft
- Chart 51 – Flight attendants per aircraft
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- Chart 53 – Flight attendant ratio of total employees
- Chart 54 – Pilot ratio of total employees

Passenger metrics-

- Chart 55 – Average passenger fare
- Chart 56 – Operating expense per passenger less fuel & labor
- Chart 57 – Fuel expense per passenger
- Chart 58 – Labor expense (total wage & benefit) per passenger
- Chart 59 – Management expense per passenger
- Chart 60 – Pilot expense per passenger
- Chart 61 – Flight Attendant expense per passenger
- Chart 21 -- Pilot wage/salary percentage of average passenger fare
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- Chart 64 -- Flight Attendant wage/salary percentage of average passenger fare

Specific airline passenger fare breakdowns-

- Chart 65 – American passenger fare expense breakdown
- Chart 66 – United passenger fare expense breakdown
- Chart 67 – Continental passenger fare expense breakdown
- Chart 68 – Northwest passenger fare expense breakdown
- Chart 69 – Delta passenger fare expense breakdown
- Chart 70 – Southwest passenger fare expense breakdown
- Chart 71 – USAir passenger fare expense breakdown
- Chart 72 – JetBlue passenger fare expense breakdown

Miscellaneous ratios-

- Chart 73 – Revenue miles per passenger
- Chart 74 – Passenger per employee productivity
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- Chart 76 – Load factor