

American	(Bankruptcy November 2011 - ?)								
	2002	2003	2004	2005	2006	2007	2008	2009	2010
FINANCIAL (millions except stock price)									
Operating revenue [1]	\$15,871	\$15,884	\$16,732	\$18,509	\$19,988	\$20,363	\$21,210	\$17,886	\$19,823
Passenger revenue	\$14,439	\$14,332	\$15,021	\$16,614	\$17,862	\$17,651	\$18,234	\$15,037	\$16,760
Total operating expense [2]	\$18,680	\$16,775	\$16,925	\$18,493	\$18,977	\$19,784	\$21,477	\$18,381	\$19,336
Operating expense less fuel	\$16,265	\$14,189	\$13,272	\$13,413	\$13,193	\$13,773	\$13,323	\$13,366	\$13,605
Wage & benefit total expense (SEC)	\$7,954	\$6,831	\$6,224	\$6,173	\$6,202	\$6,132	\$6,044	\$6,218	\$6,227
Labor benefits expense	\$2,114	\$2,083	\$1,881	\$1,834	\$1,863	\$1,732	\$1,726	\$2,030	\$2,040
Wage/salary expense W2 (BTS)	\$5,840	\$4,748	\$4,343	\$4,339	\$4,339	\$4,400	\$4,318	\$4,188	\$4,187
Management salaries (general) (BTS) [13]	\$33	\$47	\$47	\$139	\$217	\$139	\$68	\$78	\$68
Pilot wage/salary expense (BTS)[3]	\$1,555	\$1,412	\$1,290	\$1,250	\$1,185	\$1,158	\$1,153	\$1,113	\$1,110
Fit Attendant wage/salary exp (BTS) [3]	\$904	\$881	\$802	\$794	\$782	\$775	\$795	\$765	\$754
Fuel & oil	\$2,415	\$2,586	\$3,653	\$5,080	\$5,784	\$6,011	\$8,154	\$5,015	\$5,731
Cash & equivalent (unrestricted) [17]	\$1,950	\$2,606	\$2,929	\$3,814	\$4,715	\$4,535	\$3,107	\$4,399	\$4,496
Long-term Debt [4] [17]	\$12,310	\$13,126	\$13,524	\$13,456	\$12,041	\$10,093	\$9,005	\$10,583	\$9,253
Net Debt (LT debt - Cash & equivalents) [16] [17]	\$10,360	\$10,520	\$10,595	\$9,642	\$7,326	\$5,558	\$5,898	\$6,184	\$4,757
Total assets [17]	\$30,267	\$29,330	\$28,773	\$29,495	\$29,145	\$28,571	\$25,175	\$25,438	\$25,088
Operating income (loss) [5]	-\$2,809	-\$891	-\$193	\$16	\$1,011	\$579	-\$267	-\$495	\$487
Operating margin [9] [c]	-17.7%	-5.6%	-1.2%	0.1%	5.1%	2.8%	-1.3%	-2.8%	2.5%
Net profit (loss) (GAAP per SEC) [6] [17]	-\$3,511	-\$1,228	-\$761	-\$857	\$231	\$456	-\$2,118	-\$1,468	-\$471
Median stock price [7]	\$15.3	\$4.0	\$11.8	\$15.3	\$26.5	\$27.4	\$10.3	\$7.4	\$8.1
OPERATIONAL									
ASM's (total)(million)	172,200	165,209	174,015	176,112	174,021	169,906	163,532	151,774	153,241
International ASM's (million)	47,000	49,000	56,089	60,855	62,575	61,337	61,672	58,785	60,048
International % of ASM capacity [c]	27.3%	29.7%	32.2%	34.6%	36.0%	36.1%	37.7%	38.7%	39.2%
RPM's (million)	121,747	120,328	130,164	138,374	139,454	138,453	131,757	122,418	125,486
Load factor	70.7%	72.8%	74.8%	78.6%	80.1%	81.5%	80.6%	80.7%	81.9%
Yield (cents)	11.86	11.91	11.54	12.01	12.81	12.75	13.84	12.28	13.36
RASM (operating)(cents) [c]	9.22	9.61	9.62	10.51	11.49	12.04	12.97	11.80	12.94
PRASM (passenger) (cents)	8.39	8.67	8.63	9.43	10.26	10.39	11.15	9.91	10.94
CASM (cents)	11.14	10.15	9.73	10.50	10.90	11.38	13.87	12.22	12.62
Passengers boarded (million)	94,048	88,151	91,570	98,037	98,143	98,162	92,772	85,719	86,127
Employees (mainline) BTS [8]	98,960	84,770	79,410	74,962	72,757	71,818	70,923	66,519	65,506
Flight Attendants (mainline) BTS [8]	21,356	18,421	17,484	17,183	16,552	16,268	15,962	15,025	14,918
Pilots (mainline) BTS [8]	12,297	10,857	9,929	9,074	8,572	8,343	8,306	8,092	7,934
General managers mainline) BTS [13]	44	49	44	45	46	53	53	53	54
RPM's per passenger (average one way) [c]	1,295	1,365	1,421	1,411	1,421	1,410	1,420	1,428	1,457
Aircraft block hours (daily average) (BTS)	7,804	7,221	7,166	7,018	6,805	6,605	6,347	5,889	5,917
Aircraft departures (daily average) (BTS)	2,725	2,430	2,290	2,249	2,163	2,106	2,010	1,870	1,861
Operating aircraft (SEC)	819	741	699	699	672	655	625	608	618
% of wide body aircraft (2 aisles)	18.9%	20.5%	21.4%	21.8%	22.8%	23.5%	23.3%	19.7%	19.4%
Fleet Age (average mainline in years)	11	11	12	13	14	15	15	15	15

American	2002	2003	2004	2005	2006	2007	2008	2009	2010
Wage/benefit % of operating revenue	50.1%	43.0%	37.2%	33.4%	31.0%	30.1%	28.5%	34.8%	31.4%
Management salary % of operating revenue [13]	0.21%	0.29%	0.28%	0.75%	1.08%	0.68%	0.32%	0.44%	0.34%
Total wage/salary ratio of operating revenue	36.80%	29.89%	25.95%	23.45%	21.71%	21.61%	20.36%	23.42%	21.12%
Pilot wage ratio of total wages (W2)	26.6%	29.7%	29.7%	28.8%	27.3%	26.3%	26.7%	26.6%	26.5%
Pilot wage/salary % of operating revenue	9.79%	8.89%	7.71%	6.75%	5.93%	5.68%	5.44%	6.22%	5.60%
FA wage/salary % of operating revenue	5.70%	5.55%	4.80%	4.29%	3.91%	3.80%	3.75%	4.28%	3.80%
Ex pilot ex FA wage salary % of revenue	21.31%	15.45%	13.45%	12.40%	11.86%	12.12%	11.18%	12.92%	11.72%
Fuel expense % of operating revenue	15.2%	16.3%	21.8%	27.4%	28.9%	29.5%	38.4%	28.0%	28.9%
Cash & equiv % of operating revenue	12.3%	16.4%	17.5%	20.6%	23.6%	22.3%	14.6%	24.6%	22.7%
Long-term Debt [17] % of operating revenue	77.6%	82.6%	80.8%	72.7%	60.2%	49.6%	42.5%	59.2%	46.7%
Long-term Debt [17] % of assets [4]	40.7%	44.8%	47.0%	45.6%	41.3%	35.3%	35.8%	41.6%	36.9%
Revenue per aircraft (x 100,000)	\$193.8	\$214.4	\$239.4	\$264.8	\$297.4	\$310.9	\$339.4	\$294.2	\$320.8
Revenue per employee (x 1,000)	\$160.4	\$187.4	\$210.7	\$246.9	\$274.7	\$283.5	\$299.1	\$268.9	\$302.6
Revenue per flight attendant (x 10,000)	\$74.3	\$86.2	\$95.7	\$107.7	\$120.8	\$125.2	\$132.9	\$119.0	\$132.9
Revenue per pilot (x 10,000)	\$129.1	\$146.3	\$168.5	\$204.0	\$233.2	\$244.1	\$255.4	\$221.0	\$249.8
Ex pilot ex FA revenue per employee (x 1,000)	\$243.0	\$286.2	\$321.8	\$380.0	\$419.6	\$431.4	\$454.6	\$412.1	\$464.7
ASM's per aircraft (million)	210.3	223.0	248.9	251.9	259.0	259.4	261.7	249.6	248.0
ASM's per employee (x 10,000)	174.0	194.9	219.1	234.9	239.2	236.6	230.6	228.2	233.9
ASM's per flight attendant (x 100,000)	80.6	89.7	99.5	102.5	105.1	104.4	102.5	101.0	102.7
ASM's per pilot (x 100,000)	140.0	152.2	175.3	194.1	203.0	203.7	196.9	187.6	193.1
Ex pilot ex FA ASM per employee (x 100)	263.7	297.7	334.7	361.6	365.3	359.9	350.5	349.7	359.3
Employees per aircraft (x 10)	12.1	11.4	11.4	10.7	10.8	11.0	11.3	10.9	10.6
Flight attendants per aircraft	26.1	24.9	25.0	24.6	24.6	24.8	25.5	24.7	24.1
Pilots per aircraft	15.0	14.7	14.2	13.0	12.8	12.7	13.3	13.3	12.8
Unit cost w/o fuel & wage/benefit (cents)	5.12	4.45	4.05	4.11	4.01	4.23	5.19	4.82	4.82
Unit cost without fuel (cents)	9.74	8.58	7.63	7.62	7.58	7.84	8.88	8.92	8.88
Unit cost w/o wage/benefit (cents)	6.52	6.02	6.15	6.99	7.34	7.77	10.17	8.12	8.56
Fuel expense per ASM (cents)	1.40	1.57	2.10	2.88	3.32	3.54	4.99	3.30	3.74
Total wage/benefit per ASM (cents)	4.62	4.13	3.58	3.51	3.56	3.61	3.70	4.10	4.06
Total wage expense per ASM (cents)	3.39	2.87	2.50	2.46	2.49	2.59	2.64	2.76	2.73
Pilot wage/salary cost per ASM (cents)	0.90	0.85	0.74	0.71	0.68	0.68	0.70	0.73	0.72
FA wage/salary cost per ASM (cents)	0.52	0.53	0.46	0.45	0.45	0.46	0.49	0.50	0.49
Ex pilot ex FA wage/salary cost per ASM (cents)	1.96	1.49	1.29	1.30	1.36	1.45	1.45	1.52	1.52
Benefits per employee (average)	\$21,364	\$24,575	\$23,692	\$24,459	\$25,611	\$24,121	\$24,335	\$30,516	\$31,144
Employee wage/salary (average)	\$59,012	\$56,008	\$54,686	\$57,889	\$59,631	\$61,261	\$60,884	\$62,961	\$63,916
Employee benefit percentage (average)	26.6%	30.5%	30.2%	29.7%	30.0%	28.3%	28.6%	32.6%	32.8%
Pilot wage/salary (average)	\$126,414	\$130,019	\$129,947	\$137,734	\$138,290	\$138,743	\$138,792	\$137,482	\$139,872
Flight attendant wage/salary (average)	\$42,327	\$47,851	\$45,893	\$46,191	\$47,249	\$47,628	\$49,776	\$50,933	\$50,510
Flight attendant % of employees	21.6%	21.7%	22.0%	22.9%	22.7%	22.7%	22.5%	22.6%	22.8%
Pilot % of employees	12.4%	12.8%	12.5%	12.1%	11.8%	11.6%	11.7%	12.2%	12.1%
Passengers per employee (average)	950	1,040	1,153	1,308	1,349	1,367	1,308	1,289	1,315
Passengers per flight attendant (x 10)(average)	440	479	524	571	593	603	581	571	577
Passenger fare (average one way)[10]	\$153.53	\$162.58	\$164.04	\$169.47	\$182.00	\$179.82	\$196.55	\$175.42	\$194.60
Operating expense per pass less labor & fuel	\$88.37	\$83.47	\$76.97	\$73.85	\$71.23	\$77.84	\$78.46	\$83.39	\$85.66
Fuel expense per passenger (o/w)	\$25.68	\$29.34	\$39.89	\$51.82	\$58.93	\$61.24	\$87.89	\$58.51	\$66.54
Labor cost per passenger (o/w)	\$84.57	\$77.49	\$67.97	\$62.97	\$63.19	\$62.47	\$65.15	\$72.54	\$72.30
Management salary cost per passenger (o/w) [13]	\$0.35	\$0.53	\$0.52	\$1.42	\$2.21	\$1.41	\$0.74	\$0.91	\$0.79
Management salary % of average o/w fare [13]	0.23%	0.33%	0.32%	0.84%	1.21%	0.79%	0.38%	0.52%	0.40%
Pilot wage/salary cost per passenger (o/w)	\$16.53	\$16.01	\$14.09	\$12.75	\$12.08	\$11.79	\$12.43	\$12.98	\$12.88
Pilot wage/salary % of average o/w fare	10.8%	9.8%	8.6%	7.5%	6.6%	6.6%	6.3%	7.4%	6.6%
FA wage/salary cost per passenger (o/w)	\$9.61	\$10.00	\$8.76	\$8.10	\$7.97	\$7.89	\$8.56	\$8.93	\$8.75
FA wage/salary % average o/w fare	6.3%	6.2%	5.3%	4.8%	4.4%	4.4%	4.4%	5.1%	4.5%
Operating income (loss) per pass (avg o/w) [11]	-\$29.87	-\$10.11	-\$2.11	\$0.16	\$10.30	\$5.90	-\$2.88	-\$5.77	\$5.65