

Allegiant	2002	2003	2004	2005	2006	2007	2008	2009
FINANCIAL (millions except stock price)								
Operating revenue [1]	\$22.2	\$50.0	\$90.4	\$132.5	\$243.4	\$360.6	\$504.0	\$557.9
Passenger revenue	\$22.1	\$49.1	\$87.2	\$121.3	\$212.1	\$294.3	\$383.5	\$389.4
Total operating expense [2]	\$23.1	\$47.1	\$84.3	\$124.0	\$220.8	\$316.5	\$448.2	\$435.7
Operating expense less fuel	\$18.3	\$35.3	\$56.4	\$71.4	\$119.2	\$164.4	\$218.5	\$270.7
Wage & benefit total expense (SEC)	\$4.3	\$8.2	\$15.4	\$21.7	\$35.0	\$55.6	\$72.0	\$90.0
Labor benefits expense	\$4	\$8	\$4	\$5	\$10	\$17	\$20	\$27
Wage/salary expense W2 (BTS)			\$11.5	\$17.1	\$25.2	\$38.6	\$52.0	\$63.0
Management salaries (general) (BTS) [13]			\$1.0	\$1.9	\$1.8	\$3.6	\$5.0	\$7.0
Pilot wage/salary expense (BTS)[3]					\$8.5	\$12.8	\$17.5	\$21.1
Fit Attendant wage/salary exp (BTS) [3]			\$6.3	\$8.5	\$5.7	\$7.8	\$10.4	\$12.4
Fuel & oil	\$4.8	\$11.8	\$27.9	\$52.6	\$101.6	\$152.1	\$229.6	\$165.0
Cash & equivalent (unrestricted)	\$0.1	\$0.3	\$1.6	\$53.3	\$136.1	\$171.4	\$174.8	\$231.5
Long-term Debt [4]	\$3.9	\$19.0	\$32.0	\$48.7	\$57.9	\$54.0	\$39.4	\$22.5
Net Debt (LT debt - Cash & equivalents) [16]	-\$7	-\$30	-\$59	-\$162	-\$283	-\$361	-\$368	-\$377
Total assets	\$5.8	\$32.7	\$65.5	\$170.1	\$305.8	\$405.4	\$424.0	\$499.6
Operating income (loss) [5]	-\$0.9	\$2.9	\$6.1	\$8.5	\$22.6	\$44.1	\$55.8	\$122.2
Operating margin [9] [c]	-4.2%	5.8%	6.7%	6.4%	9.3%	12.2%	11.1%	21.9%
Net profit (loss) (per SEC) [6]	-\$1.3	\$3.3	\$9.1	\$7.3	\$8.7	\$31.5	\$35.4	\$76.3
Median stock price [7]						\$32.3	\$32.5	\$44.8
OPERATIONAL		614						5,449
ASM's (total)(million)	222	614	1,219	1,674	2,871	3,865	4,442	5,449
RPM's (million)	149	437	915	1,296	2,251	3,141	3,863	4,762
Load factor	67.1%	71.1%	75.1%	77.4%	78.4%	81.3%	87.0%	87.4%
Yield (cents)			9.53	9.36	9.42	9.37	9.93	8.18
RASM (operating)(cents) [c]		8.13	7.42	7.91	8.48	9.33	11.35	10.24
PRASM (passenger) (cents)		7.99	7.16	7.24	7.39	7.61	8.63	7.15
CASM (cents)		7.66	6.92	7.41	7.69	8.19	10.09	8.00
Passengers boarded (million)	0.201	0.472	0.841	1.200	2.179	3.265	4.299	5.328
Employees (mainline) BTS [8]		292	437	563	841	1,133	1,330	1,533
Flight Attendants (mainline) BTS [8]		108	103	135	210	267	339	410
Pilots (mainline) BTS [8]		41	75	123	155	234	269	287
General managers mainline) BTS [13]		7	6	4	13	12	10	10
RPM's per passenger (average one way) [c]	743	925	1,088	1,080	1,033	962	899	894
Aircraft block hours (daily average) (BTS)	13	29	54	79	139	180	212	259
Aircraft departures (daily average) (BTS)	8	13	21	28	51	73	90	111
Operating aircraft (SEC)	3	7	9	17	24	32	38	46

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Wage/benefit % of operating revenue	19.5%	16.4%	17.0%	16.4%	14.4%	15.4%	14.3%	16.1%
Management salary % of operating revenue			1.15%	1.45%	0.75%	0.99%	0.99%	1.25%
Pilot wage/salary % of operating revenue					3.48%	3.56%	3.46%	3.79%
FA wage/salary % of operating revenue			7.01%	6.42%	2.35%	2.15%	2.06%	2.22%
Fuel expense % of operating revenue	21.5%	23.5%	30.9%	39.7%	41.7%	42.2%	45.6%	29.6%
Cash & equiv % of operating revenue	0.5%	0.6%	1.7%	40.2%	55.9%	47.5%	34.7%	41.5%
Long-term Debt % of operating revenue	17.7%	38.0%	35.4%	36.7%	23.8%	15.0%	7.8%	4.0%
Long-term Debt % of assets [4]	67.0%	58.1%	48.9%	28.6%	18.9%	13.3%	9.3%	4.5%
Revenue per aircraft (x 100,000)	\$73.9	\$71.4	\$100.4	\$77.9	\$101.4	\$112.7	\$132.6	\$121.3
Revenue per employee (x 1,000)		\$171.1	\$206.8	\$235.3	\$289.4	\$318.2	\$379.0	\$363.9
Revenue per flight attendant (x 10,000)			\$87.7	\$98.1	\$115.9	\$135.0	\$148.7	\$136.1
Revenue per pilot (x 10,000)		\$121.9	\$120.5	\$107.7	\$157.0	\$154.1	\$187.4	\$194.4
ASM's per aircraft (million)	74.1	87.8	135.4	98.5	119.6	120.8	116.9	118.5
ASM's per employee (x 10,000)		210.4	278.8	297.4	341.4	341.2	334.0	355.5
ASM's per flight attendant (x 100,000)			118.3	124.0	136.7	144.8	131.0	132.9
ASM's per pilot (x 100,000)		149.8	162.5	136.1	185.2	165.2	165.1	189.9
Employees per aircraft (x 10)		4.2	4.9	3.3	3.5	3.5	3.5	3.3
Flight attendants per aircraft			11.4	7.9	8.8	8.3	8.9	8.9
Pilots per aircraft		5.9	8.3	7.2	6.5	7.3	7.1	6.2
Unit cost w/o fuel & wage/benefit (cents)		4.42	3.37	2.97	2.94	2.82	3.30	3.32
Unit cost without fuel (cents)		5.75	4.63	4.27	4.15	4.25	4.92	4.97
Unit cost w/o wage/benefit (cents)		6.33	5.66	6.11	6.47	6.75	8.47	6.35
Fuel expense per ASM (cents)	2.14	1.91	2.29	3.14	3.54	3.94	5.17	3.03
Total wage/benefit per ASM (cents)		1.33	1.26	1.30	1.22	1.44	1.62	1.65
Pilot wage/salary cost per ASM (cents)					0.29	0.33	0.39	0.39
FA wage/salary cost per ASM (cents)					0.20	0.20	0.23	0.23
Benefits per employee (average)		\$28,000	\$8,776	\$8,123	\$11,610	\$15,019	\$15,036	\$17,640
Employee wage/salary (average)			\$26,416	\$30,453	\$29,948	\$34,055	\$39,105	\$41,068
Employee benefit percentage (average)			24.9%	21.1%	27.9%	30.6%	27.8%	30.0%
Pilot wage/salary (average)					\$54,613	\$54,816	\$64,903	\$73,624
Flight attendant wage/salary (average)					\$27,238	\$29,052	\$30,581	\$30,234
Flight attendant % of employees			23.6%	24.0%	25.0%	23.6%	25.5%	26.7%
Pilot % of employees		14.0%	17.2%	21.8%	18.4%	20.7%	20.2%	18.7%
Passengers per employee (average)		1,617	1,924	2,131	2,591	2,881	3,232	3,476
Passengers per flight attendant (x 10)(average)			816	889	1,038	1,223	1,268	1,300
Passenger fare (average one way)[10]	\$109.96	\$103.97	\$103.72	\$101.13	\$97.32	\$90.16	\$89.21	\$73.08
Operating expense per pass less labor & fuel	\$69.83	\$57.49	\$48.75	\$41.44	\$38.67	\$33.32	\$34.08	\$33.91
Fuel expense per passenger (o/w)	\$23.70	\$24.90	\$33.19	\$43.82	\$46.60	\$46.61	\$53.42	\$30.97
Labor cost per passenger (o/w)	\$21.51	\$17.32	\$18.29	\$18.11	\$16.04	\$17.03	\$16.75	\$16.89
Management salary cost per passenger (o/w) [13]			\$1.24	\$1.60	\$0.84	\$1.09	\$1.17	\$1.31
Management salary % of average o/w fare [13]			1.20%	1.58%	0.87%	1.21%	1.31%	1.79%
Pilot wage/salary cost per passenger (o/w)					\$3.88	\$3.93	\$4.06	\$3.97
Pilot wage/salary % of average o/w fare					4.0%	4.4%	4.6%	5.4%
FA wage/salary cost per passenger (o/w)					\$2.62	\$2.38	\$2.41	\$2.33
FA wage/salary % average o/w fare					2.7%	2.6%	2.7%	3.2%
Operating income (loss) per pass (avg o/w) [11]	-\$4.63	\$6.14	\$7.23	\$7.09	\$10.35	\$13.50	\$12.99	\$22.93