

American	2002	2003	2004	2005	2006	2007	2008	2009
FINANCIAL (millions except stock price)								
Operating revenue [1]	\$15,871	\$15,884	\$16,732	\$18,509	\$19,988	\$20,363	\$21,210	\$17,886
Passenger revenue	\$14,439	\$14,332	\$15,021	\$16,614	\$17,862	\$17,651	\$18,234	\$15,037
Total operating expense [2]	\$18,680	\$16,775	\$16,925	\$18,493	\$18,977	\$19,784	\$22,140	\$18,888
Operating expense less fuel	\$16,265	\$14,189	\$13,272	\$13,413	\$13,193	\$13,773	\$13,986	\$13,873
Wage & benefit total expense (SEC)	\$7,954	\$6,831	\$6,224	\$6,173	\$6,202	\$6,132	\$6,044	\$6,218
Labor benefits expense	\$2,114	\$2,083	\$1,881	\$1,834	\$1,863	\$1,732	\$1,726	\$2,030
Wage/salary expense W2 (BTS)	\$5,840	\$4,748	\$4,343	\$4,339	\$4,339	\$4,400	\$4,318	\$4,188
Management salaries (general) (BTS) [13]	\$33	\$47	\$47	\$139	\$217	\$139	\$68	\$78
Pilot wage/salary expense (BTS)[3]	\$1,555	\$1,412	\$1,290	\$1,250	\$1,185	\$1,158	\$1,153	\$1,113
Flt Attendant wage/salary exp (BTS) [3]	\$904	\$881	\$802	\$794	\$782	\$775	\$795	\$765
Fuel & oil	\$2,415	\$2,586	\$3,653	\$5,080	\$5,784	\$6,011	\$8,154	\$5,015
Cash & equivalent (unrestricted) [17]	\$1,950	\$2,606	\$2,929	\$3,814	\$4,715	\$4,535	\$3,107	\$4,399
Long-term Debt [4] [17]	\$12,310	\$13,126	\$13,524	\$13,456	\$12,041	\$10,093	\$9,005	\$10,583
Net Debt (LT debt - Cash & equivalents) [16] [17]	\$10,360	\$10,520	\$10,595	\$9,642	\$7,326	\$5,558	\$5,898	\$6,184
Total assets [17]	\$30,267	\$29,330	\$28,773	\$29,495	\$29,145	\$28,571	\$25,175	\$25,438
Operating income (loss) [5]	-\$2,809	-\$891	-\$193	\$16	\$1,011	\$579	-\$930	-\$1,002
Operating margin [9] [c]	-17.7%	-5.6%	-1.2%	0.1%	5.1%	2.8%	-4.4%	-5.6%
Net profit (loss) (GAAP per SEC) [6] [17]	-\$3,511	-\$1,228	-\$761	-\$857	\$231	\$456	-\$2,118	-\$1,468
Median stock price [7]	\$15.3	\$4.0	\$11.8	\$15.3	\$26.5	\$27.4	\$10.3	\$7.4
OPERATIONAL								
ASM's (total)(million)	172,200	165,209	174,015	176,112	174,021	169,906	163,532	151,774
International ASM's (million)	47,000	49,000	56,089	60,855	62,575	61,337	61,672	58,785
International % of ASM capacity [c]	27.3%	29.7%	32.2%	34.6%	36.0%	36.1%	37.7%	38.7%
RPM's (million)	121,747	120,328	130,164	138,374	139,454	138,453	131,757	122,418
Load factor	70.7%	72.8%	74.8%	78.6%	80.1%	81.5%	80.6%	80.7%
Yield (cents)	11.86	11.91	11.54	12.01	12.81	12.75	13.84	12.28
RASM (operating)(cents) [c]	9.22	9.61	9.62	10.51	11.49	12.04	12.97	11.80
PRASM (passenger) (cents)	8.39	8.67	8.63	9.43	10.26	10.39	11.15	9.91
CASM (cents)	11.14	10.15	9.73	10.50	10.90	11.38	13.87	12.22
Passengers boarded (million)	94,048	88,151	91,570	98,037	98,143	98,162	92,772	85,719
Employees (mainline) BTS [8]	98,960	84,770	79,410	74,962	72,757	71,818	70,923	66,519
Flight Attendants (mainline) BTS [8]	21,356	18,421	17,484	17,183	16,552	16,268	15,962	15,025
Pilots (mainline) BTS [8]	12,297	10,857	9,929	9,074	8,572	8,343	8,306	8,092
General managers mainline) BTS [13]	44	49	44	45	46	53	53	53
RPM's per passenger (average one way) [c]	1,295	1,365	1,421	1,411	1,421	1,410	1,420	1,428
Aircraft block hours (daily average) (BTS)	7,804	7,221	7,186	7,018	6,805	6,605	6,365	5,889
Aircraft departures (daily average) (BTS)	2,725	2,430	2,296	2,249	2,163	2,106	2,016	1,870
Operating aircraft (SEC)	819	741	699	699	672	655	625	608
% of wide body aircraft (2 aisles)	18.9%	20.5%	21.4%	21.8%	22.8%	23.5%	23.3%	19.7%
Fleet Age (average mainline in years)	11	11	12	13	14	15	15	15

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Wage/benefit % of operating revenue	50.1%	43.0%	37.2%	33.4%	31.0%	30.1%	28.5%	34.8%
Management salary % of operating revenue [13]	0.21%	0.29%	0.28%	0.75%	1.08%	0.68%	0.32%	0.44%
Pilot wage/salary % of operating revenue	9.79%	8.89%	7.71%	6.75%	5.93%	5.68%	5.44%	6.22%
FA wage/salary % of operating revenue	5.70%	5.55%	4.80%	4.29%	3.91%	3.80%	3.75%	4.28%
Fuel expense % of operating revenue	15.2%	16.3%	21.8%	27.4%	28.9%	29.5%	38.4%	28.0%
Cash & equiv % of operating revenue	12.3%	16.4%	17.5%	20.6%	23.6%	22.3%	14.6%	24.6%
Long-term Debt [17] % of operating revenue	77.6%	82.6%	80.8%	72.7%	60.2%	49.6%	42.5%	59.2%
Long-term Debt [17] % of assets [4]	40.7%	44.8%	47.0%	45.6%	41.3%	35.3%	35.8%	41.6%
Revenue per aircraft (x 100,000)	\$193.8	\$214.4	\$239.4	\$264.8	\$297.4	\$310.9	\$339.4	\$294.2
Revenue per employee (x 1,000)	\$160.4	\$187.4	\$210.7	\$246.9	\$274.7	\$283.5	\$299.1	\$268.9
Revenue per flight attendant (x 10,000)	\$74.3	\$86.2	\$95.7	\$107.7	\$120.8	\$125.2	\$132.9	\$119.0
Revenue per pilot (x 10,000)	\$129.1	\$146.3	\$168.5	\$204.0	\$233.2	\$244.1	\$255.4	\$221.0
ASM's per aircraft (million)	210.3	223.0	248.9	251.9	259.0	259.4	261.7	249.6
ASM's per employee (x 10,000)	174.0	194.9	219.1	234.9	239.2	236.6	230.6	228.2
ASM's per flight attendant (x 100,000)	80.6	89.7	99.5	102.5	105.1	104.4	102.5	101.0
ASM's per pilot (x 100,000)	140.0	152.2	175.3	194.1	203.0	203.7	196.9	187.6
Employees per aircraft (x 10)	12.1	11.4	11.4	10.7	10.8	11.0	11.3	10.9
Flight attendants per aircraft	26.1	24.9	25.0	24.6	24.6	24.8	25.5	24.7
Pilots per aircraft	15.0	14.7	14.2	13.0	12.8	12.7	13.3	13.3
Unit cost w/o fuel & wage/benefit (cents)	5.12	4.45	4.05	4.11	4.01	4.23	5.19	4.82
Unit cost without fuel (cents)	9.74	8.58	7.63	7.62	7.58	7.84	8.88	8.92
Unit cost w/o wage/benefit (cents)	6.52	6.02	6.15	6.99	7.34	7.77	10.17	8.12
Fuel expense per ASM (cents)	1.40	1.57	2.10	2.88	3.32	3.54	4.99	3.30
Total wage/benefit per ASM (cents)	4.62	4.13	3.58	3.51	3.56	3.61	3.70	4.10
Pilot wage/salary cost per ASM (cents)	0.90	0.85	0.74	0.71	0.68	0.68	0.70	0.73
FA wage/salary cost per ASM (cents)	0.52	0.53	0.46	0.45	0.45	0.46	0.49	0.50
Benefits per employee (average)	\$21,364	\$24,575	\$23,692	\$24,459	\$25,611	\$24,121	\$24,335	\$30,516
Employee wage/salary (average)	\$59,012	\$56,008	\$54,686	\$57,889	\$59,631	\$61,261	\$60,884	\$62,961
Employee benefit percentage (average)	26.6%	30.5%	30.2%	29.7%	30.0%	28.3%	28.6%	32.6%
Pilot wage/salary (average)	\$126,414	\$130,019	\$129,947	\$137,734	\$138,290	\$138,743	\$138,792	\$137,482
Flight attendant wage/salary (average)	\$42,327	\$47,851	\$45,893	\$46,191	\$47,249	\$47,628	\$49,776	\$50,933
Flight attendant % of employees	21.6%	21.7%	22.0%	22.9%	22.7%	22.7%	22.5%	22.6%
Pilot % of employees	12.4%	12.8%	12.5%	12.1%	11.8%	11.6%	11.7%	12.2%
Passengers per employee (average)	950	1,040	1,153	1,308	1,349	1,367	1,308	1,289
Passengers per flight attendant (x 10)(average)	440	479	524	571	593	603	581	571
Passenger fare (average one way)[10]	\$153.53	\$162.58	\$164.04	\$169.47	\$182.00	\$179.82	\$196.55	\$175.42
Operating expense per pass less labor & fuel	\$88.37	\$83.47	\$76.97	\$73.85	\$71.23	\$77.84	\$85.61	\$89.30
Fuel expense per passenger (o/w)	\$25.68	\$29.34	\$39.89	\$51.82	\$58.93	\$61.24	\$87.89	\$58.51
Labor cost per passenger (o/w)	\$84.57	\$77.49	\$67.97	\$62.97	\$63.19	\$62.47	\$65.15	\$72.54
Management salary cost per passenger (o/w) [13]	\$0.35	\$0.53	\$0.52	\$1.42	\$2.21	\$1.41	\$0.74	\$0.91
Management salary % of average o/w fare [13]	0.23%	0.33%	0.32%	0.84%	1.21%	0.79%	0.38%	0.52%
Pilot wage/salary cost per passenger (o/w)	\$16.53	\$16.01	\$14.09	\$12.75	\$12.08	\$11.79	\$12.43	\$12.98
Pilot wage/salary % of average o/w fare	10.8%	9.8%	8.6%	7.5%	6.6%	6.6%	6.3%	7.4%
FA wage/salary cost per passenger (o/w)	\$9.61	\$10.00	\$8.76	\$8.10	\$7.97	\$7.89	\$8.56	\$8.93
FA wage/salary % average o/w fare	6.3%	6.2%	5.3%	4.8%	4.4%	4.4%	4.4%	5.1%
Operating income (loss) per pass (avg o/w) [11]	-\$29.87	-\$10.11	-\$2.11	\$0.16	\$10.30	\$5.90	-\$10.02	-\$11.69